

ICB Executive Team

Chief Executive

Office of the CEO and Chair
/
Corporate services
(incorporating corporate governance, regulation, people)

Strategy and Citizen Experience
V

- Population health strategy development and strategic planning
- Deep population engagement and deliberative service design / insights
- Strategic workforce planning
- Market development
- Strategic partnerships / provider development
- Neighbourhood Health Teams /Integrated Health Organisation Development
- Health devolution
- Stakeholder management (including Voluntary Community and Social Enterprise, political stakeholders, academia, innovation)
- Service configuration
- Communications

Commissioning
V

- Data, analytics and intelligence, population health data, population health segmentation, forecasting and modelling
- Performance assessment and management of contracted services
- Emergency Preparedness, Resilience and Response / Accountable Emergency Officer
- Market management
- Commissioning intentions
- Operational plan delivery / impact monitoring
- Joint commissioning (including neighbourhood health)
- Primary care

Finance
V

- Financial management and probity
- Financial recovery
- Technical contracting
- Investment shifts/sustainability
- Financial strategy / forecasting and planning
- Procurement
- Programme costing
- Payment mechanisms – incentives and spend / activity controls
- Digital / GPIT
- Business and operational planning, including demand and capacity
- Estates

Quality (nursing) V

- Quality improvement methodologies / data-driven risk-based interventions
- Commissioning for quality
- Clinical Governance/Quality strategy
- Coproduction
- Patient experience and complaints
- Patient safety
- Safeguarding
- Special Educational Needs and Disabilities
- Continuing healthcare
- Local Maternity and Neonatal System / Maternity and Neonatal Voices Partnership
- Infection Prevention Control
- Equality Diversity Inclusion

Outcomes (medical) V

- Population Health Management clinical application and clinical prioritisation
- Early intervention/Vaccs Imms
- Rural, Coastal, City Inequalities, prevention
- Caldicott Guardian
- Clinical stewardship
- Commissioning policy and thresholds
- Demand management
- Utilisation reviews / value
- Care pathway optimisation
- Research, evaluation and innovation
- Medicines optimisation

Transition

- Delivery of transition programme – new ICB cluster and function transfers
- Management of change (HR processes)
- Organisational Design programmes to support transition and cluster development
- Establishment of supra-ICB functions / hosting arrangements
- Commissioning delegations
- East Midlands/ Midlands Collaboration
- Commissioning Support Unit transition

V = Voting member