

Board Meetings in Common

Thursday 21 May 2026, NHS Lincolnshire Integrated Care Board, Bridge House, The Point, Lions Way, Sleaford, NG34 8GG

Chair's Report - Highlights

The Chair reflected on the significant progress being made across the Derbyshire, Lincolnshire and Nottinghamshire ICB cluster as the ICBs continue to implement national requirements to reduce operating costs and reshape their structures. She thanked colleagues for their resilience and commitment during a period of considerable change, recognising the impact of ongoing consultations and organisational redesign.

The Board also celebrated recent successes at the inaugural NHS Excellence Awards. Derby and Derbyshire's Team Up programme was recognised as a regional champion for its neighbourhood health approach, bringing partners together to provide more joined-up support closer to home. Nottingham West Primary Care Network was also recognised for its work to make equity a routine part of everyday clinical care and improve patient outcomes.

Members also heard an update on the Government's recently introduced Health Bill, including proposals to strengthen the role of ICBs as strategic commissioners and increase local accountability across health and care systems.

Chief Executive's Report - Highlights

The Chief Executive updated the Board on progress with the ICB cluster's organisational redesign programme, noting that appointments to the senior leadership team were nearing completion and the final phase of the management of change process was now underway. Members thanked staff for their continued resilience and engagement throughout a period of significant change.

The Board noted the publication of the 2025 NHS Staff Survey results, with further analysis underway and an action plan being developed to address areas for improvement.

Members also received an update on the ongoing Nottingham Inquiry and heard that governance arrangements remain in place to oversee quality and regulatory concerns at Nottinghamshire Healthcare NHS Foundation Trust, alongside the appointment of a new Chair and Chief Executive.

The report highlighted positive developments in research and innovation, including closer collaboration with Health Innovation East Midlands and investment in a new Lincolnshire Unit for Mental Health Research. The Board also discussed plans for ICBs to take on additional commissioning responsibilities from NHS England by 2027, subject to parliamentary approval.

Citizen Story - Fighting Fit

The Board heard from a Lincolnshire resident who shared her personal experience of the Fighting Fit programme and the positive impact it had on her recovery following cancer treatment. Members were grateful to hear her story and thanked her for taking the time to share her experiences.

Fighting Fit is a community-based cancer rehabilitation programme supporting people before, during and after cancer treatment. Delivered across ten localities in Lincolnshire, the programme provides structured exercise, rehabilitation and wellbeing support closer to people's homes.

Members heard how the programme helps individuals improve their physical fitness, build confidence, prepare for treatment and recover afterwards, while also reducing social isolation through peer support. The story highlighted how community-based approaches can improve outcomes for people living with and beyond cancer, while supporting wider ambitions to shift care closer to home and strengthen neighbourhood health services.

Finance, Quality & Assurance

Finance

The Board received an update on the financial position across the cluster. Members noted changes to national capital arrangements, with system capital allocations no longer in place and responsibility now sitting with individual provider organisations. The discussion also included the implications of the £180 million operational capital programme and how organisations will continue to prioritise investment while maintaining financial discipline.

Quality

Members received an update on quality governance arrangements and noted that the first Quality Committee for the Derbyshire, Lincolnshire and Nottinghamshire cluster had now taken place.

The committee builds on the quality assurance structures already operating within each ICB and marks an important step in developing shared oversight arrangements across the cluster. The Board heard that further development of the committee's role and reporting arrangements will continue, with a further update expected in July.

Commissioning Oversight

The Board reviewed the Commissioning Oversight Report, which focused on the infrastructure and programme boards that will support delivery of the Strategic Commissioning Plan. Discussion centred on the governance framework being developed to ensure clear accountability, effective oversight and delivery of priorities across the cluster. Members welcomed the proposed approach and agreed it provides a strong foundation for progressing commissioning priorities at scale.

Key discussions and decisions

Equality, Diversity and Inclusion

The Board discussed the Annual Equality Assurance Report and reaffirmed its commitment to meeting the Public Sector Equality Duty. Members agreed that equality, diversity and inclusion should be embedded throughout all aspects of the organisation's work and decision-making.

Discussion also focused on leadership and workforce development, including the importance of strengthening diverse talent pipelines and ensuring equality objectives are reflected within Non-Executive Director objectives.

Information Governance

The Board received the Senior Information Risk Owner Annual Report and heard about the work of the Information Governance Working Group, which is providing strengthened oversight and assurance across the cluster.

Members noted positive progress in demonstrating effective grip and control of information governance risks. The Board also heard that implementation of the required Data Protection Toolkit tool remains on track, with delivery expected by the end of June 2026.

Next meeting information

The next meeting of the ICB Cluster Board will take place in public on 16 July 2026 10.00-12.30 at Post Mill Centre, Market Street, South Normanton, Derbyshire, DE55 2EJ

